



NORDIC-AFRICAN BUSINESS SUMMIT 2015

**LINKING NORDIC CAPABILITIES
WITH AFRICAN OPPORTUNITIES**

DEAR PARTICIPANT



Karibuni! Bienvenue! Tervetuloa! Välkommen! It is with great pleasure that we welcome you to the 5th Annual African Business Summit in Norway – this year rebranded as the Nordic-African Business Summit, the largest Nordic business conference on Africa.

By gathering distinguished speakers and guests from the Nordic and African business communities, we hope that this Summit will provide you with a unique opportunity to network across industries, establish new business connections across countries, and share your experiences. More than twenty African countries are present here today: please make sure to use the dedicated speed-meetings this afternoon to learn more about your countries of interest.

This year's Summit theme is "Linking Nordic Capabilities with African Opportunities". Africa's future economy host the world's youngest, most rapidly urbanising population - transforming the economy and driving consumer growth. The African continent boasts of abundant business opportunities and is home to 9 of the 20 fastest growing economies in the world. It is a question of *how*, not *why* Nordic companies and investors should invest in the growing business opportunities presented throughout Africa's many markets. We have included sector specific parallel sessions that provide a unique platform for further collaborations, particularly in the banking & finance, ICT/telecommunications, aquaculture, oil & gas, and renewable energy sector.

The Norwegian-African Business Association (NABA) is the only Norwegian-African chamber of commerce. We analyze the current landscape, advocate for more, better and safer business collaboration between Norwegian and African business communities and host events for nearly 100 member companies. These events include investor trips, ambassador breakfasts, member luncheons, seminars and workshops as well as today's annual Summit. If you are interested in becoming a member, it would be our pleasure to welcome you to the network of members committed to growth.

On behalf of the NABA team and our board, we welcome you to this year's Summit. We hope that today will inspire new Nordic-African business partnerships.

Best wishes,

Eivind Fjeldstad
ef@norwegianafrikan.no

AIRFRANCE KLM



World's number one in punctuality



Every day, we work hard to get you to your destination on time. So we are very proud that KLM has been elected the most punctual airline in the world in 2014. Welcome aboard. Visit klm.com



PROGRAMME 2015

Facebook/LinkedIn use [Norwegian-African Business Association](#)
Twitter: [@NABAorg](#) for live-tweet during Summit: [#NABA15](#)

TIME	TOPIC	SPEAKER
08:15 – 09:00	Registration, Coffee and Tea	
09:00 – 10:30	PLENARY SESSION PART I	ENGAGING TOMORROW'S AFRICA
	Opening Remarks	Ms. Monica Mæland, Norwegian Minister of Trade and Industry
	Nordic economic interests in Africa - vast differences. Who is in the lead?	Mr. Sveinung Fjose, Managing Partner, Menon Business Economics
	What can the Nordic countries learn from the UK when engaging tomorrow's Africa?	Rt. Hon. Mark Simmonds, former Minister of State, Foreign and Commonwealth Affairs, United Kingdom
	Keynote conversation	Mr. Ashish J. Thakkar, CEO, Mara Group <i>Moderator: Mr. Mark Eddo, Mark Eddo Media Ltd.</i>
10:30 – 11:00	Networking Break	
11:00 – 12:30	PLENARY SESSION PART II	LINKING NORDIC CAPABILITIES WITH AFRICAN OPPORTUNITIES
	Conversation: Dueling with African Lions	Mr. Adam Ikdal, Managing Partner, Boston Consulting Group (BCG) Mr. Mohammed Dewji, CEO, MeTL Group. <i>Moderator: Mrs. Natalie Becker Aakervik, International broadcaster</i>
	Speech: Made in Africa	Mr. Célestin Monga, Managing Director, UNIDO
	Panel: Nordic-African Business Strategies - How to win the African markets?	Mr. Terje Tollefsen, Senior Vice President Strategy & Business Development, Yara International Mr. Jaakko Kangasniemi, CEO, Finnfund Mr. Robert Hersov, Chairman, Invest Africa UK Mr. Arne Cartridge, Managing Director, Grow Africa/World Economic Forum
12:30 – 13:30	Networking Lunch	
13:30 – 15:15	PARALLEL SESSIONS SESSION I INVESTING IN AFRICAN BANKING & FINANCE	Mr. Bob Diamond, CEO, Atlas Merchant Capital Mr. Deepak Malik, Head of Department Financial Institutions, Norfund Prof. Mthuli Ncube, Adviser PTA Bank, Oxford University Ms. Nathalie Villette, Global Account Manager, Ecobank Group <i>Moderator: Mr. Lanre Akinola, Editor, African Business</i>

TIME	TOPIC	SPEAKER
	SESSION II AFRICA 3.0: INTERNET, THE FUTURE DRIVER OF AFRICAN ECONOMIC GROWTH	Ms. Koosum Kalyan, Director, MTN Group & Aker Solutions Mr. Ashish J.Thakkar, CEO, Mara Group Mr. Ali Mufuruki, President, Infotech Investment Group Ltd Ms. Karin Greve-Isdahl, Vice President of Communications and PR, Opera <i>Moderator: Mr. Fredrik Syversen, Director Industrial Development, IKT-Norge</i>
	SESSION III AQUACULTURE OPPORTUNITIES IN AFRICA	Mr. Paul Wade, Assistant Director and Head of Private Development, Norad Ms. Tale Kvalvaag, Director of the Department of Climate, Energy and Environment, Norad Mr. Øystein Falch, Senior Consultant Inocap Dr. Kofitsyo Cudjoe, Head of NORGH ATI and Ghana's Honorary Consul to Norway Mr. Lasse Nergaard, Investment Director Norfund Mr. Juha Hööpakka, Sales Manager at JPT-Industria Oy <i>Moderator: Mr. Ole Johan Sandvæ, Regional Director Middle East & Africa, Innovation Norway.</i>
	SESSION IV OIL & GAS: NEW OPPORTUNITIES IN NIGERIA	H.E. Rolf Ree, Norway's Ambassador to Nigeria Mr. Mark Riding, Chief Strategic Marketing, Aker Solutions Mr. Flemming Grønnegaard, Chief Operating Officer, Yinson Production Ms. Gitte Bromander, Management Consultant, Rystad Energy <i>Moderator: Mr. Willy Olsen, Special Advisor, INTSOK.</i>
	SESSION V RENEWABLE ENERGY: HOW TO AVOID A FOSSIL ENERGY LOCK-UP?	Mr. Mugo Kibati, Chairman, Lake Turkana Wind Project Mr. Jaakko Kangasniemi, CEO, Finnfund Ms. Hedda Felin, Vice President, Statoil Mr. Kristian Tangen, Co-founder, Differ Group. <i>Moderator: Mr. Tom Ødegaard, Vice President, Multiconsult.</i>
15:15 – 16:45	SPEED MEETINGS	Sign up for speed meetings during the breaks to meet: <ul style="list-style-type: none"> • African Ambassadors/Embassy Representatives (20+ Embassies) • Experts on political risk, anti-corruption, due diligence, security and local content • Eksportkreditt Norge and GIEK (Guarantee Institute for Export Credit) • Information Office for Private Sector Development in Developing Countries • FK Norway • Innovation Norway • NABA (learn about business missions/activities/membership)
16:45 – 22:00	Reception, followed by various music entertainment	

PLENARY SESSIONS

PART I ENGAGING TOMORROW'S AFRICA



Ms. Monica Mæland Norwegian Minister of Trade and Industry

Ms. Monica Mæland was appointed Minister of Trade and Industry in 2013, representing the Norwegian Conservative Party. Prior to this appointment, she served on the City Council in Bergen in 1999 where she was a member until she became Chief Commissioner. Ms. Mæland holds a graduate degree in law from the University of Bergen, and practiced as a lawyer until entering politics full-time. She has also served on the board of renowned companies such as Norwegian State House Bank and KLP Fondsförvaltning.



Mr. Sveinung Fjose Menon Business Economics

Mr. Sveinung Fjose is a Partner and Managing Director at Menon. He has extensive experience as project manager for assignments within analysis and evaluation. Mr. Fjose's areas of focus are industrial organization, international economy, ripple effect analysis and strategy. Prior to working at Menon, Mr. Fjose worked at Norad, the Norwegian Ministry of Foreign Affairs and Econ Pöyry. Mr. Fjose holds an MA from the Norwegian School of Economics.



R.T. Hon. Mark Simmonds Former Minister of State for Foreign and Commonwealth Affairs, United Kingdom

R.T. Hon. Mark Simmonds served as the Parliamentary Under Secretary of State at the Foreign and Commonwealth Office from 2012 to 2014, mainly responsible for the British Overseas Territories, the Caribbean and Africa. He was elected as the Member of Parliament for Boston and Skegness in 2001, 2005 and 2010. Simmonds is the Chairman of Mortlock Simmonds Brown Limited (msbl), a specialist retail property advisor, which he founded in 1999 after being a Director of Hillier Parker and a partner with Strutt & Parker. He holds a BSc (Hons) in Urban Estate Surveying from Trent Polytechnic.



Mr. Ashish J. Thakkar CEO, Mara Group

Mr. Ashish J. Thakkar is the CEO and founder of Mara Group. He began his entrepreneurial journey at the age of 15 as a high school student in Uganda selling computers to his schoolmates. Today, Mara Group is a diversified pan-African conglomerate with interests in property development, infrastructure, asset management and agriculture, operating in 22 African countries. Mara Foundation, Mara Group's non-profit arm, focuses on entrepreneurship and education. Mr. Thakkar is also a member of the World Economic Forum's Global Agenda Council on Africa and Chair of the UN Foundation's Global Entrepreneurs Council.



MODERATOR

Mr. Mark Eddo CEO, Mark Eddo Media

Mr. Eddo is the CEO of Mark Eddo Media, a UK based media and communication company that concentrates on the emerging markets of West Africa. Mr. Eddo's career in international news media spans 15 years and three continents. His experience includes working as Business and Economics Senior Correspondent for ITV News in London and as presenter and reporter for the BBC, where he regularly hosted the World Business Report on BBC World. He has also presented on MSNBC's technology program 'The Site', in San Francisco and ZDTV's Big Thinkers.

PART II LINKING NORDIC CAPABILITIES WITH AFRICAN OPPORTUNITIES



Mr. Adam Ikdal Managing Partner, Boston Consulting Group

Mr. Adam Ikdal is a Senior and Managing Partner of The Boston Consulting Group (BCG) in South Africa. He previously served as the Managing Partner of the BCG Oslo office. Mr. Ikdal has almost 20 years of consulting experience, and has been based in the BCG offices in Stockholm, New York and Oslo. His work includes serving as an advisor for senior executives for many of the world's leading companies and governments with a specialization in corporate transformation programs. Mr. Ikdal holds a MSc in Economics from the Norwegian School of Economics and Business Administration.



Mr. Mohammed Dewji CEO, MeTL Group

Mr. Mohammed Dewji is CEO of Mohammed Enterprises Tanzania Limited (MeTL Group). The group has a diverse portfolio including agriculture, manufacturing, energy, petroleum, financial services, mobile telephony, infrastructure, real estate, transport and logistics. Mr. Dewji was a Member of Parliament in the National Assembly of Tanzania from 2005 to 2015. In 2014, Forbes Magazine named him one of the 10 Most Powerful Men In Africa. Mr. Dewji holds a BA in International Business and Finance with a minor in theology from Georgetown University.



Mr. Célestin Monga Managing Director, UNIDO

Mr. Célestin Monga is the Managing Director of the Programme Support and General Management Division of UNIDO. He has a wide-ranging experience as an economist, author, academic and scholar. Before joining UNIDO, Mr. Monga was the Senior Advisor for Structural Economic Transformation at the World Bank where he worked in various capacities for 13 years. He also served as a board member of the Sloan Fellows Program, the Quantum Global Group, Official Monetary and Financial Institutions Forum. Mr. Monga has also written several books on the challenges of African modernity.



Mr. Terje Tollefsen Senior Vice President Strategy and Business Development, Yara International

Mr. Terje Tollefsen is Senior Vice President, Head of Strategy and Business Development at Yara International, mainly responsible for global strategy, M&A and project development. Previously, he managed Yara's business in China and Vietnam and was CFO for Asia. Mr. Tollefsen also held several executive positions at Norsk Hydro and the ICT company Tarantell and served as the President of the Norwegian Business Association Singapore and board member of the Norwegian Chamber of Commerce, Hong Kong. Mr. Tollefsen holds a MBA from the University of Massachusetts.



Mr. Robert Hersov Founder, Invest Africa

Mr. Robert Hersov is a South African entrepreneur, senior executive and private investor. He currently serves as Chairman and Founding Partner of Invest Africa as well as Managing Partner of Sapinda UK, Chairman of the VistaJet Advisory Board and Chairman of Adoreum Partners. He has been the driving force behind Sapinda Group's direct investments in sub-Saharan Africa, and owns many companies in the resource, media/marketing, luxury and finance sectors. Mr. Hersov holds a BBS from the University of Cape Town and a MBA from Harvard Business School.



Mr. Jaakko Kangasniemi Managing Director and CEO, Finnfund

Mr. Jaakko Kangasniemi is the Managing Director and CEO of Finnfund, and has focused on developing countries before his position as Managing Director at Finnfund. He has previously worked as an economic advisor at Finland's Ministry of Foreign Affairs, agricultural economist at the World Bank, and as researcher in Rwanda. Mr. Kangasniemi holds a PhD in Agricultural Economics from Michigan State University, an MBA from the Helsinki School of Economics and a MSc in Economics from the University of Helsinki.



Mr. Arne Cartridge Managing Director, Grow Africa/World Economic Forum

Mr. Arne Cartridge is Director at the World Economic Forum and CEO for the Grow Africa Partnership. He was previously Executive Vice President and Chief Marketing and Communication Officer with Yara International. Mr. Cartridge has held senior management positions with Telenor, Gazette, and Digital Equipment Corp. He is the initiator of the African Green Revolution Forum and has served as the Chairman of the Board for CARE Norway, board member of CARE International and currently serves on the board of the Global Fairness Initiative.



MODERATOR

Mrs. Natalie Becker Aakervik International broadcaster

Mrs. Natalie Becker Aakervik is an award winning radio and television presenter. As a speaker and Master of Ceremonies, Mrs. Becker Aakervik hosts a wide range of corporate, philanthropic and diplomatic events. She has hosted and produced television shows on all major South African channels including "It's Africa's time" for CNBC Africa with the United Nations Development Program. Mrs. Becker Aakervik holds a degree in Psychology and Economics from the University of Cape Town.

PARALLEL SESSIONS

SESSION I INVESTING IN AFRICAN BANKING & FINANCE

The financial sector in a number of African countries have exhibited a significant growth in recent years. The key contributing factors being increased economic activity, improved regulatory oversight and low rates of financial inclusion. This session will explore investments in a previously overlooked continent.



Mr. Bob Diamond
CEO, Atlas Merchant Capital

Mr. Bob Diamond is CEO and founder of Atlas Merchant Capital and co-founder of Atlas Mara. Mr. Diamond has extensive experience in the banking industry, having served as Chief Executive of Barclays PLC, CEO of Barclays Capital and Chairman of Barclays Global Investors. He has also held senior executive positions at Credit Suisse First Boston and Morgan Stanley. Mr. Diamond oversaw the integration of Barclays and ABSA in Africa, and remains a Life Member of the Council on Foreign Relations and President of the New York Chapter of Invest Africa.



Mr. Deepak Malik
Head of Department Financial Institutions, Norfund

Mr. Deepak Malik is Head of the Financial Institutions Department at Norfund. He joined Norfund as an Investment Director in 2003 where he works to promote Norwegian investments in the Southern Africa region. Previously, Mr. Malik worked as Managing Director at the Development Bank of Zambia, as a General Manager at Zambia Consolidated Copper Mines, and as an Audit Manager at KPMG. He has over 35 years of experience and is on the Board of Directors of various companies. Mr. Malik holds a Bachelor of Commerce (Hons) from the University of Delhi, and is a qualified Chartered Accountant.



Prof. Mthuli Ncube
Adviser PTA Bank, Oxford University

Professor Mthuli Ncube is Senior Adviser to the President at PTA Bank and Professor of Public Policy at the University of Oxford, where he both teaches and researches in the following areas: macroeconomics, finance, development economics, political economy and health economics. Prof. Ncube is also a member of the Global Agenda Council of the World Economic Forum on "Poverty and Economic Development" and on Sustainable Infrastructure. Before joining PTA, he served as Chief Economist and Vice President of the African Development Bank. Prof. Ncube holds a PhD in Mathematical Finance from Cambridge University.



Ms. Nathalie Villette
Global Coverage Banker, Ecobank Group

Ms. Villette currently works as a Global Account Manager within the Global Corporates at Ecobank, the Pan African banking group. Ms. Villette has more than 15 years experience in Leverage & Acquisition Finance, Corporate Lending and International Relationship Management, gained through leading regional financial institutions and a major investment bank. Ms. Villette has a MA in Banking & Finance from Paris Dauphine University and is a Harvard Business School Alumni, having completed its Executive General Management Program. She is originally from Burkina-Faso, Francophone West Africa.



MODERATOR

Mr. Lanre Akinola
Editor, African Business

Mr. Lanre Akinola is Editor at African Business, working on WhyAfrica.com. Previously, he was the Editor of This Is Africa (TIA), a Financial Times publication focused on African policy, business and relationships with other world regions. Mr. Akinola is a sought-after speaker and commentator on Africa and was a 2014 Tutu Fellow. He has worked with the World Economic Forum, Rockefeller Foundation, OECD, Bloomberg TV, and BBC. Mr. Akinola holds a BA in Politics from SOAS, University of London, UK.

SESSION II AFRICA 3.0: INTERNET, THE FUTURE DRIVER OF AFRICAN ECONOMIC GROWTH

Mobile internet adoption in Africa is twice as fast as the global rate, and is predicted to grow 20-fold over the next five years. Leapfrogging infrastructures like landlines and bulky desktop computers, Africa is undergoing a mobile digital revolution. All eyes should be on the fastest growing internet region in the world right now.



Ms. Koosum Kalyan
Director, MTN Group & Aker Solutions

Ms. Koosum Kalyan is Director of MTN Group Ltd and was recently appointed to the Board of Anglo American South Africa. Ms. Kalyan also serves as a director in Aker Solutions in Norway. She has previously served as a Senior Business Development Manager of African Exploration Oil and Gas of Shell International Exploration and as a Senior Economist at the Chamber of Mines of South Africa. Ms. Kalyan has also lectured on the Africa Program at Harvard Business School and Wharton Business School. She holds in B.Comm (Hons) in Law & Economics from University of Durban- Westville.



Mr. Ashish J. Thakkar
CEO, Mara Group

Read bio on page 6.



Mr. Ali Mufuruki
President, Infotech Investment Group Ltd

Mr. Ali Mufuruki is a Tanzanian entrepreneur, philanthropist, public speaker and leadership coach. He is owner, Chairman & CEO of Infotech Investment Group Ltd. that has interests in ICT, media, telecoms, private equity, retail and real estate across a number of countries in Africa and globally. Mr. Mufuruki co-founded the Africa Leadership Initiative in 2002 and the CEO Roundtable of Tanzania. He is currently Chairman of the Boards of Msingi Ltd. (Kenya), Legacy Capital Partners Ltd. (Tanzania), Trademark East Africa (Kenya) and Chai Bora Ltd. (Tanzania).



Ms. Karin Greve-Isdahl
Vice President of Communications and PR, Opera

Ms. Karin Greve-Isdahl is the Vice President of Communications and Public Relations at Opera, a global Internet consumer company with over 350 million users. Previously, she served as Communication Director at SN Power Invest and Communication and Policy Advisor for WWF-Norway. Ms. Greve-Isdahl has also worked as a news journalist in New York and London presenting CNBC's weekly "World Business" program and in Norway as a daily news reporter for TV2. She holds a Bachelors degree from Bond University.



MODERATOR

Mr. Fredrik Syvertsen
Director of Industry Development, IKT Norge

Mr. Fredrik Syvertsen is a Director of Industry Development at IKT-Norge. He works with eHealth and how to bring transparency and tools for self-care into the health sector; Smart Energy, how to unlock the potential of energy saving in all areas of life and business; Entrepreneurship, how do we make the best ideas into great companies here in Norway; and aid - how can we use the knowledge of IKT-Norge and the Norwegian ICT-business community to build up similar organisations to grow sustainable ICT-businesses throughout the world.

SESSION III AQUACULTURE OPPORTUNITIES IN AFRICA

Attend this session to learn about opportunities in the development of an aquaculture industry in Africa. Meet people from various parts of the value chain to discuss how to proceed and take advantage of the opportunities the African continent offers in this sector. The session is co-organized with Innovation Norway.



Mr. Paul Wade
Assistant Director and Head of Private Development, Norad

Mr. Paul Wade has served as Assistant Director and Head of Private Development in Norad since mid-2014. He has 24 years of experience in international development policy and programming in various institutions, including the World Bank, the IMF, and the U4 Anti-Corruption Resource Center. Mr. Wade is an economist with a MSc and Doctorate in Economics (ABD) from the Norwegian School of Economics and Business Administration.



Ms. Tale Kvalvaag
Director of the Department of Climate, Energy and Environment, Norad

Ms. Tale Kvalvaag is the Director of the Department of Climate, Energy and Environment at Norad. She has extensive experience in the development and evaluation fields. Ms. Kvalvaag's development experience includes working for the Joint United Nations Programme on HIV/AIDS (UNAIDS) in Geneva and Central America, as well as serving as the Representative Office of Norway to the Palestinian Authority. Her evaluation experience spans from her work with the Office of the Municipal Auditor of Oslo, as well as with Swedish International Cooperation Development Agency (Sida) and Norad evaluation departments.



Mr. Øystein Falch
Senior Consultant, Inocap

Mr. Øystein Falch is Senior Business Consultant of Inocap focusing on aquaculture of cold and warm water species. He has extensive experience in business development, market and industry analysis, due diligence, financial analysis, planning and forecasting. He previously worked as Chief Financial Officer of Genomar, the Tilapia Genetics and Farming Company. Mr Falch is currently an advisor to Norfund, and serves on the board of African Century Foods Ltd. Mr Falch holds a MBA from Oslo School of Business Administration.



Dr. Kofitsyo Cudjoe
Head of NORGHATI, and Ghana's Honorary Consul to Norway

Dr. Kofitsyo Cudjoe was appointed as Ghana's Honorary Consul to Norway in 2014 and is currently leading the Norway Ghana Tilapia Initiative (NORGHATI), a consortium established to promote the transfer of Norwegian aquaculture knowledge and technology to Ghana to encourage the sustainable development of the industry. Since 2002, he has also been the Head of the Section for Bacteriology - Food and GMO at the Norwegian Veterinary Institute in Oslo. Dr. Cudjoe holds a Masters in Animal Science from the University of Ghana and a PhD in Food Hygiene and Microbiology from the Norwegian Veterinary School.



Mr. Lasse Nergaard
Investment Director, Norfund

Mr. Lasse Nergaard is the Head of Norfund's Regional Office in Mozambique where he is responsible for industrial investments. He has extensive experience from international operations and strategy, business development, private equity investment and aquaculture development. Mr. Nergaard has previously served as Senior Vice President at AGR Group and CEO of Tordivel Solar. He holds a BSc degree from the University of Colorado, Boulder and a Masters from the Norwegian School of Economics.



Mr. Juha Hööpakka
Sales Manager, JPT-Industria Oy

Mr. Juha Hööpakka has worked as the Sales Manager for the Finnish JPT-Industria Oy since 2014. He has more than 10 years experience from agriculture and animal feed technologies, and focuses predominantly on containerised feed factories for poultry, cattle, pig and fish. Mr. Hööpakka has a Bachelor of Business Administration in International Marketing and Specialist Qualification in Foreign Trade from Seinäjoki University of Applied Sciences.



MODERATOR

Mr. Ole Johan Sandvær
Regional Director Middle East & Africa, Innovation Norway

Mr. Ole Johan Sandvær is the Regional Director of the Middle East & Africa at Innovation Norway. He joined Innovation Norway in 2000 and has since held various management positions in the organisation including Regional Director for Japan and Taiwan, Director for Buskerud and Vestfold County office, Regional Director South & South East Asia and most recently Regional Director Middle East & Africa. Mr. Sandvær has broad industrial, business administrative and international experience. He holds a MSc degree in Mechanical Engineering from the Norwegian University of Science and Technology (NTNU).

SESSION IV OIL AND GAS: NEW OPPORTUNITIES IN NIGERIA

In partnership with INTSOK this session will explore the current opportunities in Nigeria, Africa's leading oil and gas producing country.



Mr. Rolf Ree
Norway's ambassador to Nigeria

Mr. Rolf Ree was appointed as the Norwegian Ambassador to Nigeria in 2012, with offices in Abuja. In addition to Nigeria, the embassy also covers Niger and Cameroon. Mr. Ree has had a long career in the Norwegian Foreign Service. Prior to his appointment as Ambassador to Nigeria, he was the Deputy Head of Mission at the Royal Norwegian Embassy in Addis Ababa in Ethiopia. Mr. Ree holds a Masters degree in Political Science from University of Oslo.



Mr. Mark Riding
Chief Strategic Marketing, Aker Solutions

Mr. Mark Riding serves as Chief of Strategic Marketing at Aker Solutions. Mr. Riding has more than 30 years of experience in the oil and gas sector in various senior roles and international assignments. His areas of expertise include strategic corporate planning, marketing and technology development, business development, quality management, and mergers and acquisitions. Prior to his current position, Mr. Riding was responsible for deepwater strategic planning, sales, and technology development at Schlumberger. He holds a BSc in Mining Engineering from the University of Birmingham.



Mr. Flemming Grønnegaard
Chief Operating Officer, Yinson Production

Mr. Flemming Grønnegaard is Chief Operating Officer of International Offshore Production at Yinson Production. Mr. Grønnegaard has worked in the offshore oil and shipping industry since 2001, having previously served as Vice President of Operations at Teekay Petrojarl and Group Technical Director at Svitzer (A.P. Møller Maersk). Mr. Grønnegaard started his career with Maersk Ship Design working as a Project Engineer before moving on as Director of Crane and Engineering Services at APM Terminals. He holds a Masters degree in Engineering from the Danish Technical University.



Ms. Gitte Bromander
Management Consultant, Rystad Energy

Ms. Gitte Bromander is a Management Consultant at Rystad Energy. Ms. Bromander has engaged in various consulting projects covering corporate strategy for E&P companies, market assessments and detailed market forecasting. Prior to joining Rystad Energy, she worked at Artic Securities, Norsk Hydro and Østfold Energi. Ms. Bromander holds a MSc in Industrial Economics and Technology Management from the Norwegian University of Science and Technology and the University of Edinburgh, with a specialization in finance and energy.



MODERATOR
Mr. Willy Olsen
Senior Advisor, INTSOK

Mr. Willy Olsen is a Senior Advisor at INTSOK. He has more than 25 years of experience in the oil and gas sector from Statoil where he held many senior positions including the Senior Advisor to the President and CEO, Senior Vice President Corporate Strategy and Senior Vice President Public & Government Affairs. Mr. Olsen has been a member of various international advisory boards on matters related to the Caspian Sea and Russia, and is a Governor of the Board of Oxford Energy Institute. He is also an Associate Fellow at the Royal Institute of International Affairs in London.

SESSION V RENEWABLE ENERGY: HOW TO AVOID A FOSSIL ENERGY LOCK-UP?

The African continent is at a crossroad where it can meet the growing energy demand through a fossil energy platform or a renewable energy platform. Which role can Nordic companies play in securing a renewable energy platform? What can be done with the existing technology, finance and capacity? What is needed in terms of technology development, additional financing, and policy to take the direct road?



Mr. Mugo Kibati
Chairman, Lake Turkina Wind Project

Mr. Mugo Kibati is Chairman of the Lake Turkana Wind Power Project, the largest renewable energy project in Africa's history. He is also Group CEO of Pan Africa Insurance Holdings, and was previously Director General of the Kenya Vision 2030 Delivery Secretariat and CEO of East African Cables. Mr. Kibati sits on several corporate boards and has held top positions in the Federation of Kenya Employers, the Kenya Association of Manufacturers and the Kenya Private Sector Alliance. He has a BA in Electrical Engineering from Moi University, a Masters in Technology Management from MIT, and a MBA in Business Finance from the George Washington University.



Mr. Jaakko Kangasniemi
Managing Director and CEO, Finnfund

Read bio on page 7.



Ms. Hedda Felin
Vice President, Statoil

Ms. Hedda Felin is Vice President of Safety, Security, Sustainability and Compliance at Statoil. She has been key in implementing safety and sustainability measures into business operations in Norway and internationally. Ms. Felin has held several leadership positions at Statoil since 2003. Prior to joining Statoil, she worked in management consulting with Capgemini Consulting and in Guinea Conakry overseeing World Bank projects. Ms. Felin is a member of the UN Global Compact Nordic and a board member at NABA. She holds a Masters in International Politics from Sciences Po in Paris.



Mr. Kristian Tangen
Co-founder, Differ Group

Mr. Kristian Tangen is co-founder of Differ Group and co-owner of Thomson Reuters Point Carbon. Mr. Tangen is an expert on international climate negotiations and global carbon market. Prior to his position at Differ, he co-founded Point Carbon, holding positions as CEO and later managing the development of its Research and Advisory Department in four countries. He is also a former researcher at Fridtjof Nansen Institute. Mr. Tangen has worked extensively with private and governmental clients, in particular in Northern Europe and Japan. He holds a Masters degree in Chemical Engineering.



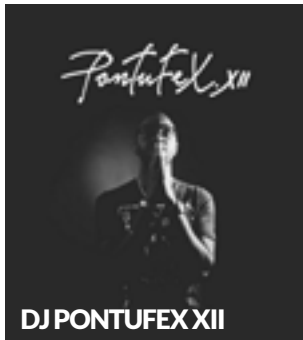
MODERATOR
Mr. Tom Ødegaard
Vice President, Multiconsult

Mr. Tom Ødegaard is Vice President of Market and Sales Energy at Multiconsult AS. He possesses in-depth knowledge on renewable energy, particularly in sub-Saharan Africa. Mr. Ødegaard previously worked as Department Head of Energy at Multiconsult. Prior to joining Multiconsult, he was Managing Director at JHR Partners. In addition, Mr. Ødegaard is Chairman of the Board of Multiconsult UK and Norplan Tanzania. He has an educational background in mechanical engineering.

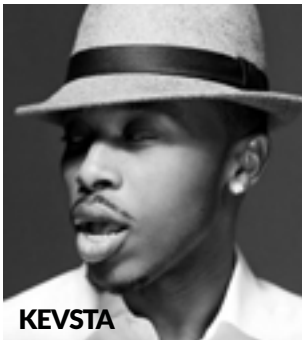
NORDIC-AFRICAN BUSINESS SUMMIT RECEPTION

This year's reception has been expanded to African standards, starting with food and drinks, and progressing with an exciting series of live artists late into the evening; a good chance to mix with our guests in a more relaxed environment and enjoy some Nordic-African entertainment.

Time: 17:00 - 23:00, Place: Main conference hall.



DJ PONTUFEX XII



KEVSTA



ELVIC



SARA RAMIN
OSMUNDSEN

We all travel towards
horizons blue
Our compass never slipping
And we are many,
not a lucky few
For whom tomorrow
is always shipping

LEADERSHIP NAVIGATION



Leidar is an international communications and leadership consultancy that helps clients set their course and communicate effectively. Finding the right strategic direction, creating clarity through stories and being relevant through traditional and social media, design, film and global forums, creates value and engagement. Your brand and reputation serve as our compass. leidar.com



The Norwegian Investment Fund for Developing Countries

Norfund invests in the establishment and development of profitable and sustainable enterprises in developing countries. The aim is to contribute to economic growth and poverty reduction. Norfund always invests with partners, Norwegian or foreign, focusing on clean energy, financial institutions and agribusiness.

Norfund has the largest specialized team in Norway for investments in developing countries. The main regions for investment are Eastern and Southern Africa, with offices located in Johannesburg, Nairobi and Maputo. Further, Norfund invests in selected countries in Asia and Central America with a regional office in Bangkok and in San José.

The current portfolio of Norfund is USD 1.7 billion and the company has 61 employees.

www.norfund.no



WE HELP YOU CREATE IMPACT IN AND BEYOND YOUR BUSINESS

FK Norway supports staff exchange to promote responsible business development and mutual transfer of expertise between companies in Norway and the south.

WHAT YOU GET

Increased technical and professional skills of staff and company

New cultural skills and knowledge of local markets

International networks

An opportunity to make a change

Financial support and project counselling

IT infrastructure and cyber defence services for governments and corporate institutions are developed through the exchange between Norway Registers Development and its Tanzanian daughter company.

Private sector exchange create valuable results in Norway and countries in Africa.



WE SEEK NEW PARTNERS

We are looking for businesses with a desire to make a difference.

We support mutual exchanges between business partners and welcome new partners who wish to contribute to social development. FK projects involve two or more businesses exchanging staff to learn from each other.

Our priority countries in Africa are Sudan, Ethiopia, Kenya, Uganda, Rwanda, Burundi, Tanzania, Malawi, Mozambique, Zambia, Zimbabwe, Madagascar and South Africa.

FK Norway is funded by the Norwegian government to facilitate mutual learning and development of institutions and local communities.

www.fknorway.no



Multiconsult has worked in African energy markets for more than 40 years.

Our experience and expertise enables us to deliver innovative and sustainable energy solutions for the future.

www.multiconsult.no
www.multiconsultgroup.com

Multiconsult



Statoil

We support the entrepreneurs of tomorrow

Learn more about our Tanzania business proposal competition on statoil.com

Statoil. The Power of Possible



JOIN NABA

We serve as a bridge between Norwegian and African business communities, promoting business opportunities on the African continent in Norway and advocating for more, better and safer business collaboration. NABA is the only Norwegian-African chamber of commerce.

NABA SERVICES

NETWORK & FACILITATION
INFORMATION & ANALYSIS
ADVISORY
ADVOCACY

ESTABLISHED IN 2012 BY OUR FOUNDING MEMBERS:

CONFEDERATION OF NORWEGIAN ENTERPRISE (NHO), THE ENTERPRISE FEDERATION OF NORWAY (VIRKE), NORFUND, STATOIL, YARA INTERNATIONAL, NORTURA, DLA PIPER, NORWEGIAN SHIPOWNERS' ASSOCIATION, JOTUN AS, ASTRIUM SERVICES, INNOVATION NORWAY, AQUA UNIQUE, BELIEF AS, GREEN ENERGY GROUP, MARINE RESEARCH INSTITUTE & OSLO CHAMBER OF COMMERCE.

**92 MEMBER COMPANIES
OPERATING IN 44 AFRICAN
COUNTRIES**

**SECTORS: OIL & GAS, SHIPPING,
RENEWABLE ENERGY, ICT, AGRIBUSINESS,
INDUSTRIES, FISHERIES & FINANCE**



BE A PART OF NABA JOIN US TODAY!

Facebook/LinkedIn use Norwegian-African Business Association
Twitter: @NABAorg for live-tweet during Summit: #NABA15